

2015 ANNUAL MEETING: Building Healthy & Resilient Communities

2016 Steering Committee Members

COMMUNITY COALITIONS (10)

Arnesse Brown
South End Healthy Boston Coalition

Sara Coughlin
Charlestown Substance Abuse Coalition

Valerie Frias, Chair
Allston Brighton Health Collaborative

Daryl Goldstone
Codman Square Neighborhood Council

Chien-Chi Huang
Healthy Chinatown Alliance

Cynthia Lewis
Mattapan United

Jamiese Martin
*Franklin Field/Franklin Hill Dorchester
Healthy Boston Coalition*

Matt Parker
North Dorchester Coalition

John Riordan
Jamaica Plain Tree of Life/Arbol de Vida

Kay Walsh
South Boston CAN

HOSPITALS (2)

Magnolia Contreras
Dana Farber Cancer Institute

John Erwin, Treasurer
Conference of Boston Teaching Hospitals

COMMUNITY-BASED ORGANIZATIONS (6)

Juan-Carlos Ferrufino
Office of New Bostonians

Philip Gonzalez
Community Catalyst

Lilly Marcelin
Resilient Sisterhood Project

David Price
*Nuestra Comunidad Development
Corporation*

Vacant Seats

HEALTH CENTERS (2)

Denise de las Nueces
Boston Health Care for the Homeless

Ryan Ribeiro
Harbor Health Services

BOSTON PUBLIC HEALTH COMMISSION (1)

Vivien Morris

MA DEPARTMENT OF PUBLIC HEALTH (1)

Damon Chaplin

BACH DIRECTOR (1)

David Aronstein



Arnesse Brown, *South End Healthy Boston Coalition*

Arnesse Brown has over 25 years of experience in Community and Corporate relations, program management, planning, development and implementation. She is currently the Corporate Relations Manager for Tenants Development Corporation, a Property Management and Development company, where her responsibilities include community, government and public relations, branding, program development, grant writing and process improvement.

In her previous role she was the Director of Arts, Education and Community Programs at the United South End Settlements, where she has primary responsibility for development and implementation of new and expanded arts, education and community engagement programming. Ms. Brown was recently selected to spearhead one of the City of Boston and United Way of Massachusetts Bay and Merrimack Valley's most aggressive initiatives the "*Thrive in Five, Boston's Promise to its Children*" for the South End and Lower Roxbury.

At the Federal Reserve Bank of Boston, she developed and launched several Bank-wide programs, which included community and economic development programs, conferences and symposiums, employment and employer of choice programs and diversity outreach and recruitment efforts targeting professionals of color to increase visibility and identify qualified candidates for internships and full-time employment. She was also instrumental in developing relationships for the Bank with the National Association of Black MBAs and the National Society of Hispanic MBAs.

While at the Federal Reserve Bank of Boston, she received numerous awards and achievements:

- 2002 Black Achiever
- The President's Award
- Selected to be the 2004 Fellow, for the Partnership, Inc. Fellows program.
- Published several articles in the Bank's quarterly magazine; *Communities and Banking*.

Arnesse is very passionate about serving her community, and loves being a role model and resource for the youth in underserved areas of Boston. She currently sits on the Boards of Youth Enrichment Services (YES), where she serves as an officer and on the fundraising, and program committees; she is on the Board of Directors for Peace in Focus and is the Vice President of Administration of the National Black MBA Association, Boston Chapter where she has served for over 7 years. While in this leadership role, Arnesse has had the opportunity to serve under four Boston Chapter Presidents. She assisted in the growth and increased visibility of the chapter and spearheaded a number of professional development events and initiatives. She looks forward to working with the current president and board to continue the growth of the Boston Chapter.

Ms. Brown holds a B.S. in Business Management, from Lesley University and is currently pursuing a Master of Science in Corporate and Organizational Communication at Northeastern University.



Magnolia Contreras, *Dana Farber Cancer Institute*

Magnolia A. Contreras, MSW, MBA, is the Director of Community Benefits at Dana-Farber Cancer Institute. Magnolia is charged with helping the Institute carry out its community benefits mission through the delivery of evidence-based cancer prevention, screening and early detection programs. As a breast cancer survivor, Magnolia brings a unique perspective of the cancer experience that all women can relate to. Magnolia credits the Lynn Community Health Center for serving as the foundation for what has become her life's work and passion.

Today, she has over twenty years of experience in the non-profit sector working on issues related to public health, social services, and community health care. Her work is grounded on sound social work, public and community health theories that incorporate social justice and human rights principles. By choice, she has specialized in the provision of services to communities of color and socially disadvantaged populations.

Magnolia also serves on several boards of director and received numerous awards and recognition for her professional and volunteer endeavors. Magnolia is a graduate of Boston College, Simmons College Graduate School of Social Work and Suffolk University Sawyer Business School.



Damon Chaplin, *Massachusetts Department of Public Health*

Damon Chaplin is a highly experienced senior administrator with over 18 years of Public and Private leadership experience. He has experience across the spectrum, including within local and state government, program and policy development, regulatory agencies, as well as, for-profit and not-for-profit systems and union environments. His business administration background has allowed Damon to hone his rapid assessment and critical thinking skills and leverage these keen analyses in his administrative, operational, and strategic planning roles.

Currently, Damon is the Metro Boston Regional Director of The Office of Local and Regional Health for the Massachusetts Department of Public Health. In this role, he is responsible for the overall strategic leadership and oversight of the Metro Boston Region, representing 6 Community Health Network Alliances (CHNA's), 65 cities and towns and a regional health office composed of 7 Bureaus, 10 programs and approximately 39 staff members of whom he provides indirect supervision and guidance. He oversees the direct management and performance of the Donovan Health Building, including facilities

management, fiscal management and overall building operations. Under his leadership, he and his team work to strengthen and support local public health within the commonwealth by providing a coordinated system of programs and services to the local boards of health, community coalitions, universities and hospitals. Prior to that, he served as the Program Manager and Senior Program Coordinator for The Boston Public Health Commission, Division of Healthy Homes and Community Supports and The Office of Environmental Health. Damon has had other senior leadership and business start-up experiences, including National Sales Consultant with The Ales Group, Principal Owner of Chaplin Realty Co. LLC and Co-Owner with his wife, Donna Chaplin of Epiphany Hair Care Studio Inc., The 2013 Best Ethnic Salon of Boston, as denoted in The Improper Bostonian Magazine. Damon earned his Bachelor of Science degree in Biology from Central State University and his Master's in Business Administration from Curry College.



Sarah Coughlin, *Charlestown Substance Abuse Coalition*

Sarah B. Coughlin, LICSW, LADC-I is the Director of the Charlestown Substance Abuse Coalition (CSAC), a program of Massachusetts General Hospital's Center for Community Health Improvement. Using a collective impact model, Sarah oversees the work of the multi-sector Coalition to build the capacity of the community to address its top identified

health concern of substance use/crime and violence. Sarah guides the coalitions efforts aimed at strengthening protective factors, decreasing risk factors and increasing access to and resources for successful treatment and recovery from substance use disorders in Charlestown.

Additionally, Sarah works part-time for the SMART Team in Boston providing clinical wrap-around services to multi-stressed families interfacing with the juvenile or adult justice systems, and has a small private psychotherapy practice. She previously served as the Coalition's Youth Prevention Director, and before that as the clinical social worker at the A1 Boston Police Station. Sarah is also the co-chair of the Criminal Justice Shared Interest group for the MA Chapter of the National Association of Social Work (NASW) and guides the Chapter's work at practice and policy levels to address the inequities and injustices that currently exist in the criminal justice system.

Sarah received her Bachelors in Social Work degree from Providence College and her Masters in Social Work degree from Boston College, and completed a post-graduate clinical certificate program in the relational and multi-contextual treatment of trauma at Simmons College.



Denise de las Nueces, M.D., *Chair,* *Boston Health Care for the Homeless*

Denise De La Nueces, M.D. is Director of the Barbara McInnis House of the Boston Health Care for the Homeless Project, which provides 102 beds for 24 hour, cost-effective medical and recuperative services for patients with complex conditions like cancer, heart disease, pneumonia and high risk pregnancy.



John Erwin, *Treasurer, Conference of* *Boston Teaching Hospitals*

John Erwin serves as Executive Director of the Conference of Boston Teaching Hospitals (COBTH). Prior to becoming the Executive Director in October of 2005, John held several progressively responsible positions during his seven years at Tufts Health Plan, ultimately as Director of Government Affairs. Prior to Tufts Health Plan, John held several positions in the public sector including Boston City Council Staff Director, overseeing financial and research staff assigned to Council Committees, and Assistant Director of the State Council on Vocational Education under Governor Michael Dukakis.

John serves on the Health Policy Commission Advisory Council and has served on Massachusetts Attorney General Martha Coakley's Advisory Task Force on Community Benefits. He is the immediate past Chair of the Association of American Medical College's Government Relations Steering Committee. John received his B.S. from the University of Massachusetts and his M.B.A. with a concentration in non-profit management from Boston University.



Juan-Carlos Ferrufino, *Office of New* *Bostonians*

Founder & Principal of New Bostonians, Juan-Carlos Ferrufino is passionate about working in challenging projects that have a strong, long-lasting impact on people's lives and their communities. His professional background is in Business, Economic Development, Multicultural Affairs and Macro & Micro Lending.

He is currently working on a pilot program of the Melinda & Bill Gates Foundation to teach English to new immigrants through technology. Prior to that he was the City Wide Community Based Strategies Consultant at Thrive in 5, where he was responsible for coaching, mentoring and provide technical assistance to parent and agency leaders in the implementation of their community projects and other related activities.

In his position as the Business Development & Training Specialist for the Center for Woman & Enterprise (CWE), Juan-Carlos was the first male ever hired by the organization. He was responsible for all aspects of management for 28 programs. During his time at CWE, he also was part of the publishing of *18 Steps to Start Your Own Business*, in collaboration with Mrs. Linda Pinson.

Juan-Carlos was also the Chairman of the Education Committee for the FDIC's National Initiative, the Alliance for Economic Inclusion's Education Committee. The Committee's mission was to enhance the economic well-being of low-and moderate-income immigrants and other individuals and families, including the unbanked and underserved. It also worked with financial institutions and other partners to bring the unbanked and underserved into the financial mainstream.

Prior to that, Juan-Carlos worked in banking for East Boston Savings Bank where he helped develop the Latino market. He was also the Program Director for ACCION USA, and worked for the Menino administration as a Program Director of a Boston Main Streets Program focusing on economic revitalization in commercial districts, as well as business retention and capital attraction.

Juan-Carlos holds a BA in Business Administration from de Universidad mayor de San Andres in Bolivia and a Certificate from Boston University - School of Management. Juan-Carlos is originally from Bolivia and loves playing Zampona (a Bolivian pan-flute). He is the proud dad of two boys, Randy and Yazi.

Valerie K. Frias, *Chair, Allston Brighton Community Development Corporation*

Valerie K. Frias is the Associate Director of the Allston Brighton Community Development Corporation. Prior to serving as Interim Executive Director from January-November 2013, Val served as the Director of Strategic Partnerships, where she began in May 2012. She is an attorney and former litigator at a downtown law firm. Val has a background in real estate, community health, legislative drafting, complex commercial transactions, and public financing of housing, transit and environmental projects. She brings a holistic view of community development to her work. She has worked with community based organizations locally and nationally in the non-profit, private and public sectors.

She has served at the city, state and federal level in government, in both legislative and executive branch positions, bringing significant knowledge and expertise in government advocacy and programs. For the past 20 years, she has held high level strategy and policy positions in political campaigns and legislative initiatives, including four presidential campaigns and numerous state and municipal elections.

At the Allston Brighton CDC, Val's role is focused on developing closer partnerships with local organizations and institutions, and overseeing the community engagement team to support the organization's mission of building a stronger and more stable Allston Brighton. She is currently chair of the Allston Brighton Health Collaborative, and serves as chair of the Steering Committee for the Boston Alliance for Community Health (BACH), as well as chair of the Policy and Advocacy Committee at BACH.

She received a B.A. cum laude with highest thesis honors from Tufts University, and holds a J.D. from Northeastern University School of Law.



Daryl Golstone, *Codman Square Neighborhood Council*

Daryl is a native of North Carolina and has lived in Boston since 1966. Since 2008, Daryl has been actively involved in the Dorchester Community by volunteering to work with community leaders, residents, merchants, and other community based organizations. Daryl is one of the founders and acting President of the Point Event Committee, a nonprofit that helps young adults who are entering their first year of higher education.

In 2012, Daryl volunteered for the Codman Square Neighborhood Council on a health campaign for the Boston Public Health Commission called "Healthy on the Block." During the same year, Daryl was accepted and has since completed the "Leaders in Health" program at Harvard's School of Public Health. Daryl has revisited Harvard several times to give updates on his community work. This work is focused on volunteering and establishing healthy food initiatives and healthy living environments for all residents of Boston. Daryl's organizational and leadership skills have helped him to understand what it is to serve others in need of assistance.



Phillip O. González, *Community Catalyst, Inc.*

Phillip González serves as Program Director at Community Catalyst, Inc., a national non-profit advocacy organization working to build consumer participation in the health care system. Phillip oversees the Hospital Accountability Project at Community Catalyst. In that role he helps develop Community Catalyst's initiatives and strategies for a range of issues related to hospital community benefit programs.

Before joining Community Catalyst, Phillip served as Director of Grantmaking for the Blue Cross Blue Shield of Massachusetts Foundation. Phillip's significant professional experience includes fundraising, health policy analysis, organizational development, project management, community outreach, and workforce diversity. Among his former employers are the Harvard Medical School, Partners HealthCare, Brigham & Women's Hospital and the Massachusetts Department of Education.

Phillip holds a master's degree in public policy from the University of Massachusetts-Boston, and a bachelor's degree from the University of Vermont.



Chien-Chi Huang, *Healthy Chinatown Alliance*

Chien-Chi Huang is the founder of Asian Breast Cancer Project and is presently the Executive Director of Asian Women for Health. A skilled and passionate community advocate, Chien-Chi was the Asian Community Program Manager at the Massachusetts Council on Compulsive Gambling from 2006 to 2011 and she spearheaded several new health initiatives addressing the unique issues and challenges facing the Asian American community. These initiatives included Asian American Problem Gambling Outreach efforts, Asian American Women's Mental Health Symposium, Asian American

Mental Health Forum, and Immigrants and Refugees Mental Health Network. A deft community organizer and trainer, Chien-Chi has provided capacity building, technical guidance and network enhancement to community-based organizations and providers serving Asian Americans in the Commonwealth.

She has participated in several CBPR trainings and received grants from several organizations such as the Institute for Community Health Program Planning at Dana Farber, the Saffron Circle, the American Psychological Association, Massachusetts Susan G. Komen for the Cure, the Lenny Zakim Fund, Clipper Ship Foundation, Blue Cross Blue Shield Foundation, Center for Community Health and Healthy Equity, and Tufts Community Research Center.

Both mainstream and Asian media outlets have featured Chien-Chi's efforts and highlighted her dedication to reducing health disparities related to gambling addiction, mental health and breast cancer.

She also serves on the following committees: the Advisory Committee on Breast Cancer in Young Women of the Centers for Control and Prevention (CDC), the George Washington University (GW) Advisory Board for the Oncology Community of Practice: Generation and Translation of Evidence project, the National Advisory Panel on Addressing Disparities for Disease PCORI (Patient-Centered Outcome Research Institute), the National Advisory Council for Asian & Pacific Islander National Cancer Survivors Network, the Dana Farber Community Benefits External Advisory Committee, the Steering committee for the AIM for Equity Network, Tufts Clinical and Translational Science Institute (CTSI) Community Advisory

Committee and the Somerville Commission for Women. She participates fully in the Disparities & Health Equity Workgroup of Massachusetts Comprehensive Cancer Prevention & Control Program.

Chien-Chi is the recipient for the Cheryl Kramer Passion Award in 2011, the Trail Blazer award in 2012, the Janice McGrath Survivor of the Year Award in 2013, and the honoree of the One Hundred by Massachusetts General Hospital Cancer Center in 2014. Under her leadership, Asian Women for Health is among one of the 6 recipients for the Peter Lee Healthy Communities Awards in 2013, with 12 nominations from partners and allies at the state-wide Ounce of Prevention Conference.



Cynthia Lewis, Mattapan United

Cynthia Lewis is Lead Organizer at Mattapan United, a multi-year community engagement initiative for residents and allies pulling together to improve quality of life, unity, and community pride in Mattapan.



Lilly Marcelin, Resilient Sisterhood Project

Lilly Marcelin is a community activist and organizer who has dedicated her career to advocate for and work on behalf of underserved women and families in need of quality and compassionate health care & social services. Ms. Marcelin has worked on a broad range of issues including gender based violence, human trafficking, health and socioeconomic disparities, women's reproductive health, and racial and social justice. She is the Founding Director of an emerging nonprofit organization in Boston: the Resilient Sisterhood Project (RSP).

RSP educates and empowers women, including young adults, of African descent, about the common diseases of the reproductive system that disproportionately affect them. These diseases include, but are not limited to, uterine fibroids, endometriosis, infertility, polycystic ovary syndrome, breast, cervical, uterine, and ovarian cancers – while not a disease, RSP also focuses on early onset of puberty in young black girls.

Ms. Marcelin strongly prefers to work in partnership with - rather than on behalf of - black women and young adults in our communities to address deeply rooted racial discrimination, health inequity, oppressive gender norms, environmental/food injustice, and other social determinants of health that perpetuate silence and inaction surrounding these diseases.

Ms. Marcelin holds educational degrees from Wellesley College, Tufts University, and the Boston University Institute of Nonprofit Management and Leadership (INML) program.

Jamiese Martin, *Franklin Field Franklin Hill* *Dorchester Healthy Boston*

Jamiese Martin is the Coalition Coordinator of Franklin Field Franklin Hill Dorchester Healthy Boston. She works in partnership with residents, city and state government, non-profits and businesses to develop opportunities and resources for youth and families. Jamiese is a member of the Board of Directors of Harvard Street Neighborhood Health Center, where she is a strong advocate for culturally competent mental health services.

After a long stint on School Parent Council and School-Based Management, she continues to be interested in the improvement and success of the Boston Public School System. She enjoys her active engagement in the Friends of Franklin Park Zoo. She remains a member of the BACH Finance Committee.



Vivien Morris, *Boston Public Health* *Commission*

Vivien Morris, MS, RD, MPH, LDN graduated magna cum laude from Harvard University with a Bachelor of Arts degree, majoring in Afro American and Afro Latin studies. She subsequently received a Master of Science in Nutrition degree from Framingham State College and a Master of Public Health degree from Boston University. She is a pediatric dietitian with extensive experience as a clinical nutritionist, public health practitioner, program manager and researcher.

Vivien is the Director of the Office of Racial Equity and Health Improvement at the Boston Public Health Commission (BPHC). There she develops and directs policy and strategic planning, coalition building, partnership development, and community relations, as well as oversees Commission wide efforts to reach the Boston Health Equity goals. Representing BPHC, she serves on the Steering Committee of the Boston Alliance for Community Health, a city-wide health planning and promotion entity.

Vivien's work in Boston's communities is extensive. She is a founding member of the Boston Organization and Nutritionists and Dietitians of Color, an organization created to meet the specific culture-based nutritional and health needs of low

income community members of African and Afro-Caribbean descent. She serves on the steering committee of Mattapan United, and as a Governor appointee, serves on the Massachusetts Food Policy Council. She also coordinates the Kennedy Community Garden and Playground in Mattapan. She is most proud to serve as chairperson of the Mattapan Food and Fitness Coalition, a community based organization which aims to galvanize the creativity and passion of local residents and community organizations to transform the food and fitness environment of Mattapan into a haven of good health, active living and healthy affordable food.



Matthew Parker, North Dorchester Coalition

Matthew Parker—Poet, Youth Worker, & Community Organizer, born and raised in the historic South End of Boston. From an early age *Matt* has always been proactive in his community through youth organizing and community service projects.

From his early experiences of violence and trauma, he worked as a youth agent for change with programs such as *Teen Empowerment* and *City Year's Young Heroes*. Volunteering in these agencies gave Matt the tools to articulate the needs of his peers and the strength to advocate for them.

Graduating from a youth leader to an adult who supports young people, Matt has been in direct service for over a decade in such capacities as directing summer camps, supporting staff, creating frameworks for positive behavior reinforcement, creating peace workshops and performance spaces for artistic expression, working with gang-involved youth, and organizing anti-violence campaigns. In recent years, Matt has found success in using poetry as a tool for effective community building and coping from normalized trauma.

Currently, Matt is coordinator of the V.I.P. (Violence Intervention & Prevention) Initiative in the Bowdoin Geneva area of Dorchester, MA. There he supports members of the community through building leadership capacity in residents through activities, and supporting coalition groups.

Matt still works in the forefront of the youth development field. He is currently training students to be the next youth workers in communities and colleges, including Harvard University's Phillips Brooks House Association. For his labors he has several achievements including:

- 2009's Youth Worker Award for Intervention by *Health Resources In Action's B.E.S.T. Initiative* for his intervention work
- 2010 Youth Justice Award from *Mass. Coalition for Occupational Safety and Health* for supporting youth to advocate for work safety
- 2015 *Black Poetry Cafe "PoetryFest" 10th Anniversary* featured performance Award Recipient



David Price, *Nuestra Comunidad Development Corporation*

David Price is the Executive Director of Nuestra Comunidad Development Corporation, a community development corporation serving Boston's Roxbury community since 1981 with a legacy of excellence and innovation in affordable housing, economic development, community action and leadership development. Nuestra Comunidad educates first-time homebuyers, counsels homeowners facing foreclosure, strengthens the financial capability of low- and moderate-income residents and advocates for systems and policy change to improve community wealth and health. Nuestra's innovative asset management business extends beyond its portfolio, providing services to other affordable housing owners.

David has been a leader in Boston's community development field since 1995. He has extensive experience in community organizing, beginning as a volunteer for Mel King's campaigns for Mayor of Boston in 1979 and 1983. David was a real estate attorney at Goulston & Storrs in Boston prior to joining the CDC field. He is a graduate of Harvard College '77 and Boston College Law School '91. You can follow David and Nuestra's work on Twitter @nuestradavid.



Ryan Ribeiro, *Harbor Health Services, Inc.*

As the Director of Innovation and Community Health for Harbor Health Services, Ryan oversees the implementation of Social Services, Public Health Initiatives and Grant Programs in the Dorchester, Plymouth and Hyannis areas. In his capacity, he is also responsible for conducting needs assessments, developing strategic plans and grant applications to support the mission of the agency to reduce disparities and promote health and social equity in the communities being served. Ryan is also an Adjunct Instructor at Quincy College where he teaches in the schools of Liberal Arts and Professional Programs.

Ryan is originally from Brazil where he earned undergraduate degrees in Communications and Education. He moved to the Boston area in 1999 and has since earned a Master's in Education from Cambridge College and a Master's in Public Administration from Suffolk University. Ryan has twenty years of teaching experience and thirteen years of Non-Profit management experience. He is proud to represent the LGBT, Latino and Recovery communities through his involvement with BACH.



John Riordan, *Jamaica Plain Tree of Life/Arbol de Vida Coalition*

John Riordan represents the Jamaica Plain Tree of Life/Arbol de Vida Coalition. The Jamaica Plain Coalition/Tree of Life/Arbol de Vida's mission is to work as an organization that represents the community, empowers residents, and engages service providers to promote the health and well-being of all Jamaica Plain/Egleston Square residents. The coalition has three focus areas: supporting and strengthening families, addressing health inequities, and insuring accessible and adequate services for older adults.

John Riordan is also the Director of Community Relations and Partnerships at Boston Children's Hospital. He holds a Master of City and Regional Planning degree from Harvard University and spent the early part of his career working for community development corporations, including United South End/Lower Roxbury Development Corporation and Inquilinos Boricuas en Accion in Boston's South End and SUN CDC in Somerville. John also served as Director of the Mayor's Office of Neighborhood Services and Chief of Staff in the Flynn Administration, and as Director of Business and Civic Affairs for Blue Cross and Blue Shield of Massachusetts



Kay Walsh, *South Boston Collaborative Advisory Network*

The proud child of two Irish immigrants, Kay Walsh has been working in public health for close to 40 years. She spent much of that time working directly with youth. She has taken a lead role in addressing trauma and substance abuse throughout Boston. Kay is a "Grassroots Community Organizer" and worked for 10 years with Boston Against Drugs. Forever committed to her work, Kay sees the potential spirit of change in "Southie" for the betterment of future generations. She has worked with the South Boston Collaborative Advisory Network (SBCAN) since 2001 and is now the Coalition Coordinator. SBCAN is comprised of governmental partners, (such as the Boston Police Department and the Boston Public Health Commission) and over 35 nonprofit agencies.

Kay emphasizes the crucial role that residents play in the coalition: Three tenant task forces from local housing developments are connected with the coalition and Kay estimates that overall 75% of the coalition is comprised of residents that sit on the board and participate in meetings. Forever thankful to resident involvement, Kay acknowledges that SBCAN "would not exist without them and we remember that."